# Five steps to a patent program

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Katarina Lundblad Vannesjö



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#### Awareness throughout all management levels



- A top management issue
- A responsible process driver on high level
- General awareness in the company
- Translate to business language
- Set business relevant targets

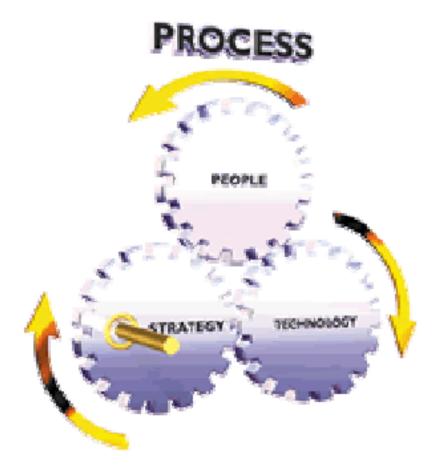
#### Focus point for start-up



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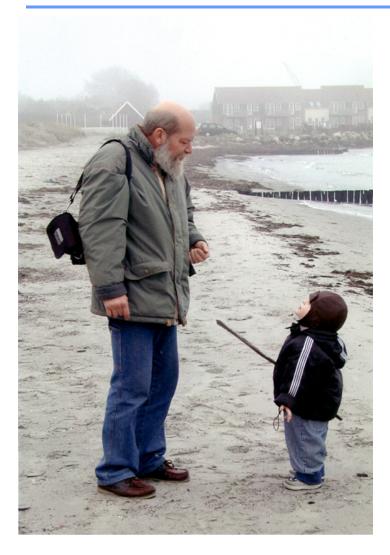
- Have a preliminary strategy
  - Which area
  - Which country
  - Which targets
- Define the unit to start with
- Be aware of the cost
- Develop a plan

#### Process driver and processes



- Set up a minimum organisation
  - Business minded manager
  - Generalist in technology
  - Patent attorney
- Define preliminar procedures
  - Steps from idea to patent description
  - Administrative steps
  - Legal procedures
  - Follow up

#### **Professional start-up support**



- Get help in
  - Education of the in-house professionals
  - Definition and implementation of processes
  - **Drafting of patent applications**
  - **Analysing competitor patents**
- Gradually build up in-house competence

#### **Incentive systems**



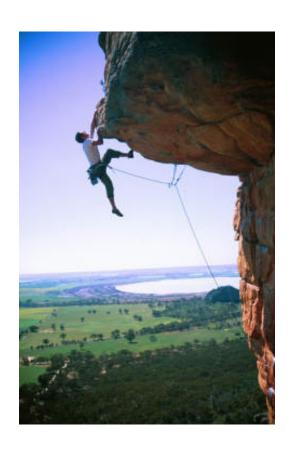
- Motivate employees for invention disclosures
- Have "soft carrots"
  - Communication of succes
  - Appraisal and awards
- Have "hard carrots"
  - Inventor remuneration

## Five steps to fast results

- Awareness throughout the organisation
- **Nucleus to start**
- **Process drivers**
- Professional start-up support
- **Incentives**



#### **Anticipate difficulties**



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- Cost benefit will be questioned
- **Employees** are not inventive enough
- Process considered as too slow
- Professional help not good enough
- Internal start up team too small

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### **Next steps**

- Review progress with top management
- Extend the approach throughout the company
- Implement tools to mange the increasing portfolio
- Reduce external start up support
- Develop a mid term strategy
  - Business targets
  - Resources
  - Organisation

